NIRF medlemsmøte

May 2017



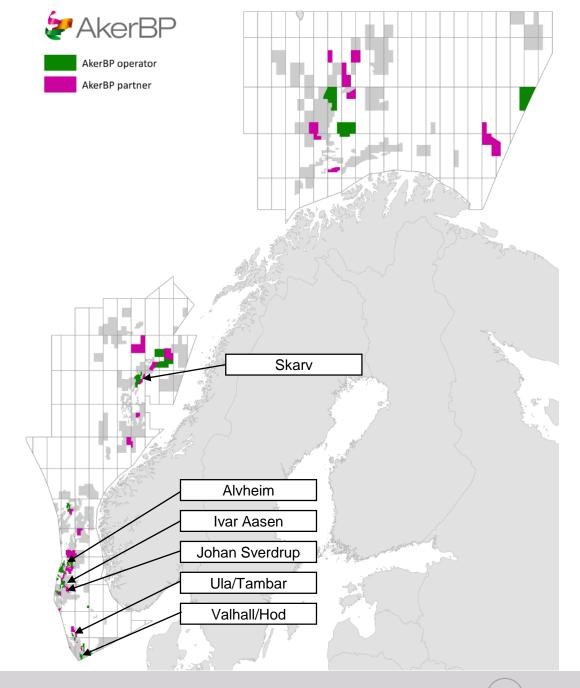
Disclaimer

Debt

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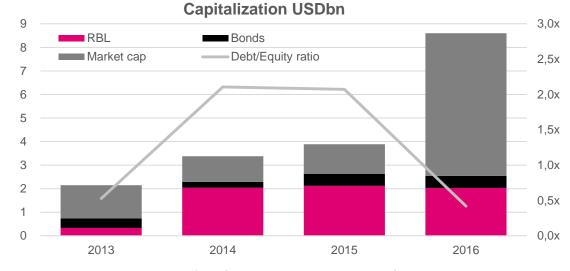
Company snapshot

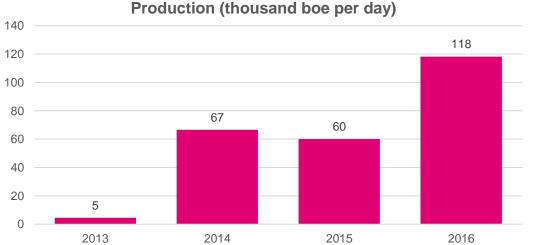
- Company built through a combination of organic and inorganic growth
 - Marathon Oil Norway acquisition (2014)
 - Merger with BP Norge AS (2016)
- Enterprise value NOK ~70 bn
 - Net interest-bearing debt NOK ~20 bn
- End 2016 P50 reserves of 711 mmboe and contingent resources of 600 mmboe
- Production of 145 mboepd (Q1-2017)
 - Potential to reach 270 mboepd in 2023 from existing discoveries (12% CAGR from 2016)



Evolution of capital structure

- Company policy has been to retain a sufficient liquidity buffer to ensure capital flexibility
- Diversification of capital structure
- Available liquidity of USD 2.6 billion (end Q1-2017)
- Significantly strengthened credit metrics last two years
 - NIBD / 2P reserves decreased from 10 to 3 USD/boe
 - NIBD / Market capitalisation decreased from 1.8x to 0.4x
- Frequent investor meetings with equity and debt investors
 - Keep all stakeholders on top of the story
 - Necessary if capital markets are to be utilized to raise new funds

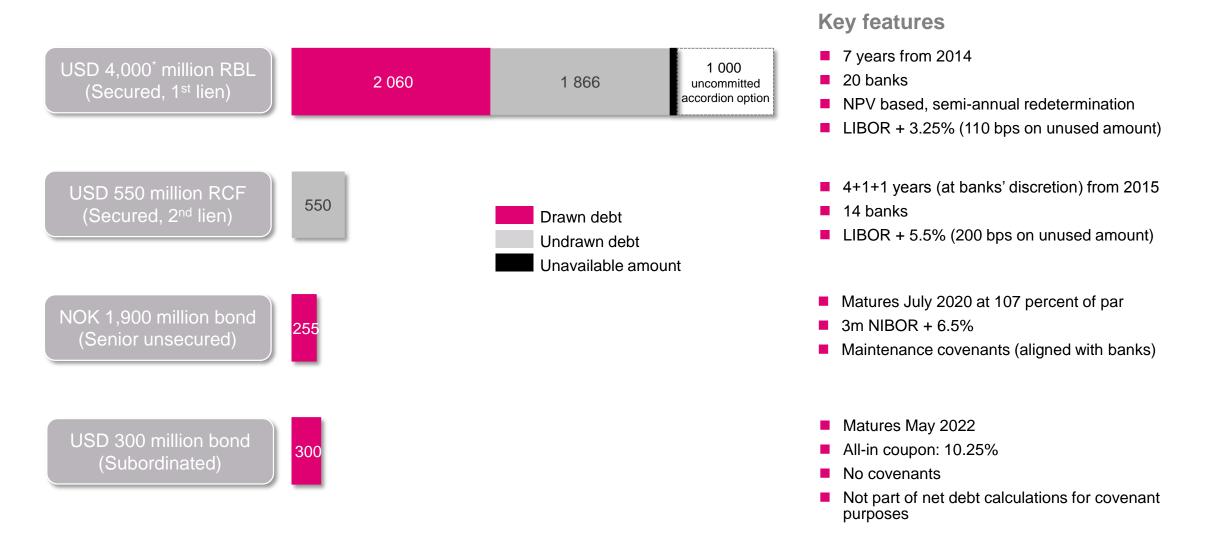






AKER BP

Robust balance sheet and diversified capital structure



Debt investors: Issues impacting investor communication

Growth story can be a double-edged sword

- Moderate CAPEX spending
- Risky M&A

Focus on downside protection

- Understanding recovery in worst case scenario
- Petroleum tax regime protects downside
- Hedging
- Strong support from principal equity owners

Debt investors like diversification, equity investors do not

- Diversified cash flow base
- Diversified development project risk





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